

October 28, 2025

Summary of Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: NIPPON SHARYO, LTD.
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange
 Securities code: 7102
 URL: <https://www.n-sharyo.co.jp>
 Representative: Mamoru Tanaka, President and CEO
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 Scheduled date to file semi-annual securities report: November 7, 2025
 Scheduled date to commence dividend payments: December 1, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	46,557	2.2	4,038	25.2	4,263	24.7	5,756	97.2
September 30, 2024	45,551	9.0	3,224	11.2	3,419	13.3	2,919	38.1

Note: Comprehensive income For the six months ended September 30, 2025: ¥6,444 million [-%]
 For the six months ended September 30, 2024: ¥400 million [(90.7)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	398.95	-
September 30, 2024	202.28	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	134,800	70,804	52.5
March 31, 2025	131,164	64,648	49.3

Reference: Equity
 As of September 30, 2025: ¥70,804 million
 As of March 31, 2025: ¥64,648 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	15.00	-	20.00	35.00
Fiscal year ending March 31, 2026	-	20.00			
Fiscal year ending March 31, 2026 (Forecast)				20.00	40.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	98,000	1.7	8,200	18.2	8,600	17.8	8,000	24.7	554.41

Note: Revisions to the earnings forecasts most recently announced: Yes

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	14,675,012 shares
As of March 31, 2025	14,675,012 shares

- (ii) Number of treasury shares at the end of the period

As of September 30, 2025	245,423 shares
As of March 31, 2025	245,193 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	14,429,710 shares
Six months ended September 30, 2024	14,430,548 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P.3 "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

(Method of accessing supplementary material on financial results)

Supplementary explanatory materials for financial results are posted on the Company's website.

Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	3,445	4,163
Notes and accounts receivable - trade, and contract assets	28,664	25,525
Electronically recorded monetary claims - operating	2,220	2,179
Merchandise and finished goods	1,356	2,666
Semi-finished goods	1,326	1,329
Work in process	25,217	25,907
Raw materials and supplies	2,179	2,509
Short-term loans receivable	8,283	9,666
Other	1,497	1,515
Allowance for doubtful accounts	(11)	(3)
Total current assets	74,180	75,460
Non-current assets		
Property, plant and equipment		
Land	14,100	14,100
Other, net	14,103	15,199
Total property, plant and equipment	28,203	29,299
Intangible assets	281	257
Investments and other assets		
Investment securities	17,511	18,750
Retirement benefit asset	9,713	9,601
Other	1,283	1,441
Allowance for doubtful accounts	(9)	(9)
Total investments and other assets	28,498	29,783
Total non-current assets	56,984	59,340
Total assets	131,164	134,800

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,273	6,261
Electronically recorded obligations - operating	4,980	5,626
Current portion of long-term borrowings	3,214	3,215
Income taxes payable	799	1,352
Advances received	1,184	1,352
Provision for bonuses	1,966	1,985
Provision for loss on construction contracts	71	14
Other	8,095	6,868
Total current liabilities	27,586	26,676
Non-current liabilities		
Long-term borrowings	31,332	31,173
Provision for compensation for health damage from asbestos	107	147
Retirement benefit liability	318	335
Other	7,172	5,664
Total non-current liabilities	38,929	37,320
Total liabilities	66,515	63,996
Net assets		
Shareholders' equity		
Share capital	11,810	11,810
Capital surplus	156	156
Retained earnings	44,302	49,770
Treasury shares	(527)	(527)
Total shareholders' equity	55,742	61,210
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,203	8,156
Deferred gains or losses on hedges	(1)	-
Foreign currency translation adjustment	(2,232)	(2,237)
Remeasurements of defined benefit plans	3,936	3,675
Total accumulated other comprehensive income	8,906	9,594
Total net assets	64,648	70,804
Total liabilities and net assets	131,164	134,800

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	45,551	46,557
Cost of sales	38,527	38,425
Gross profit	7,023	8,132
Selling, general and administrative expenses	3,798	4,093
Operating profit	3,224	4,038
Non-operating income		
Interest income	24	33
Dividend income	206	234
Share of profit of entities accounted for using equity method	68	83
Other	41	45
Total non-operating income	341	397
Non-operating expenses		
Interest expenses	120	111
Other	26	60
Total non-operating expenses	146	172
Ordinary profit	3,419	4,263
Extraordinary income		
Gain on sale of non-current assets	5	5
Gain on sale of investment securities	0	542
Total extraordinary income	6	548
Extraordinary losses		
Loss on sale and retirement of non-current assets	36	60
Total extraordinary losses	36	60
Profit before income taxes	3,389	4,751
Income taxes	470	(1,004)
Profit	2,919	5,756
Profit attributable to owners of parent	2,919	5,756

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	2,919	5,756
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,171)	934
Deferred gains or losses on hedges	(0)	1
Foreign currency translation adjustment	9	(4)
Remeasurements of defined benefit plans, net of tax	(306)	(261)
Share of other comprehensive income of entities accounted for using equity method	(50)	18
Total other comprehensive income	(2,518)	687
Comprehensive income	400	6,444
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	400	6,444